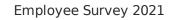
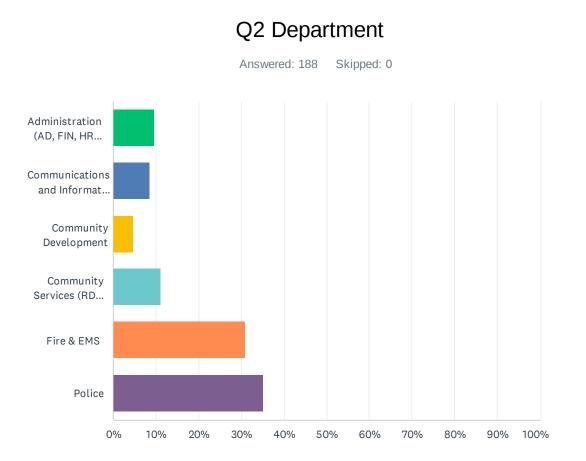
Employee Survey 2021

Q1 Name (optional)

Answered: 38 Skipped: 150



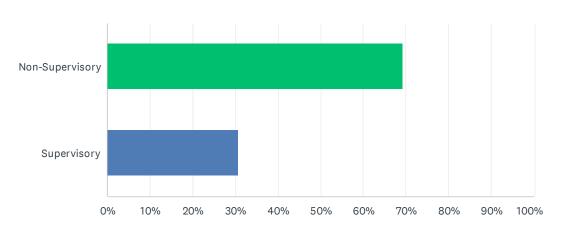


ANSWER CHOICES	RESPONSES	
Administration (AD, FIN, HR, PIE)	9.57%	18
Communications and Information Technology	8.51%	16
Community Development	4.79%	9
Community Services (RD, PK, CEM)	11.17%	21
Fire & EMS	30.85%	58
Police	35.11%	66
TOTAL		188

Employee Survey 2021

Q3 Position Type (optional)

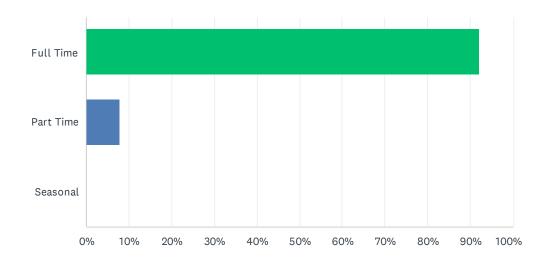
Answered: 173 Skipped: 15



ANSWER CHOICES	RESPONSES	
Non-Supervisory	69.36%	120
Supervisory	30.64%	53
TOTAL		173

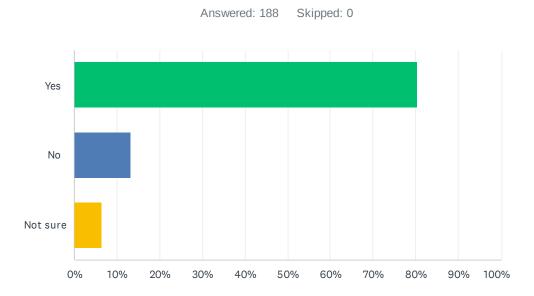
Q4 Employment Type

Answered: 188 Skipped: 0



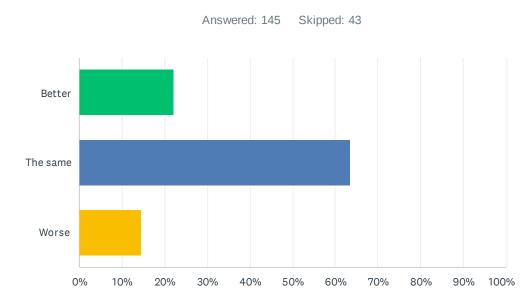
ANSWER CHOICES	RESPONSES	
Full Time	92.02% 175	3
Part Time	7.98% 1	5
Seasonal	0.00%	0
TOTAL	18	8

Q5 I participated in the 2019 employee surveys.



ANSWER CHOICES	RESPONSES
Yes	80.32% 151
No	13.30% 25
Not sure	6.38% 12
TOTAL	188

Q6 Since the last survey two years ago, how has the Township changed as an employer?

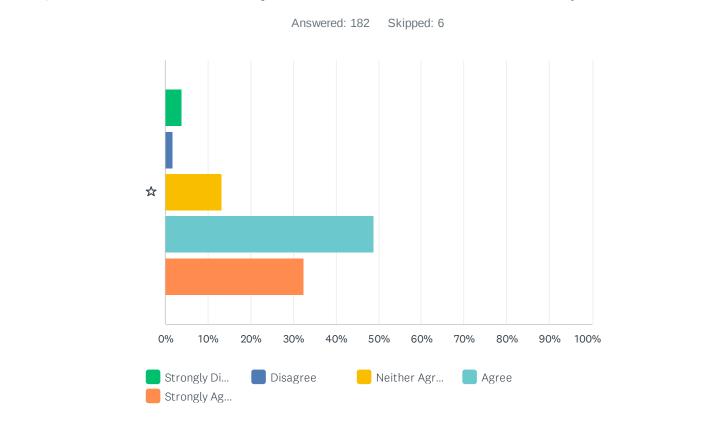


ANSWER CHOICES	RESPONSES	
Better	22.07%	32
The same	63.45%	92
Worse	14.48%	21
TOTAL		145

Q7 What notable changes have you observed since the 2019 employee surveys?

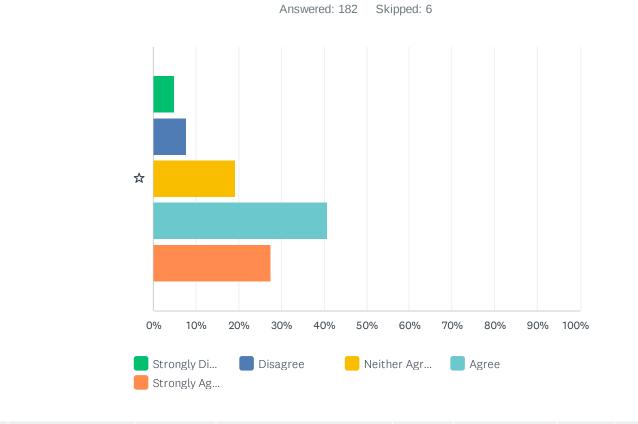
Answered: 93 Skipped: 95

Q8 I understand how my role contributes to the Township's success.



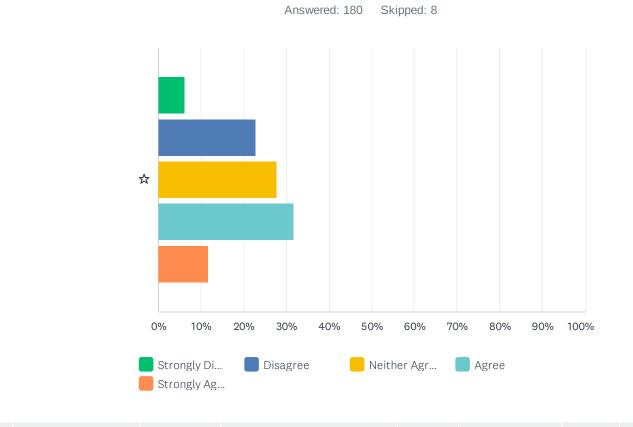
	STRONGLY DISAGREE	DISAGREE	NEITHER AGREE NOR DISAGREE	AGREE	STRONGLY AGREE	TOTAL	WEIGHTED AVERAGE
☆	3.85% 7	1.65% 3	13.19% 24	48.90% 89	32.42% 59	182	4.04

Q9 I see a clear link between my work and my department's goals and objectives.



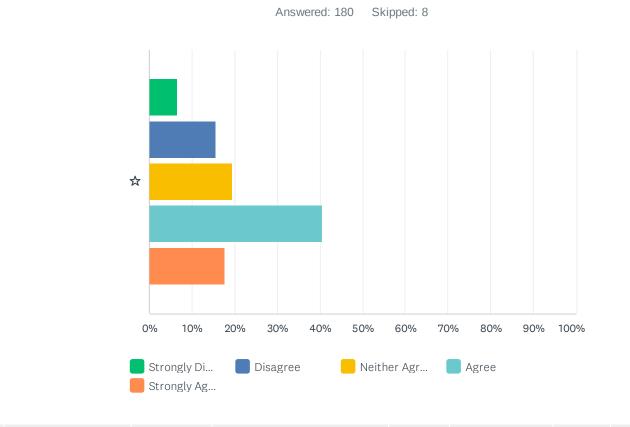
	STRONGLY DISAGREE	DISAGREE	NEITHER AGREE NOR DISAGREE	AGREE	STRONGLY AGREE	TOTAL	WEIGHTED AVERAGE
☆	4.95% 9	7.69% 14	19.23% 35	40.66% 74	27.47% 50	182	3.78

Q10 Township and department leaders demonstrate that employees are important to the Township's success.

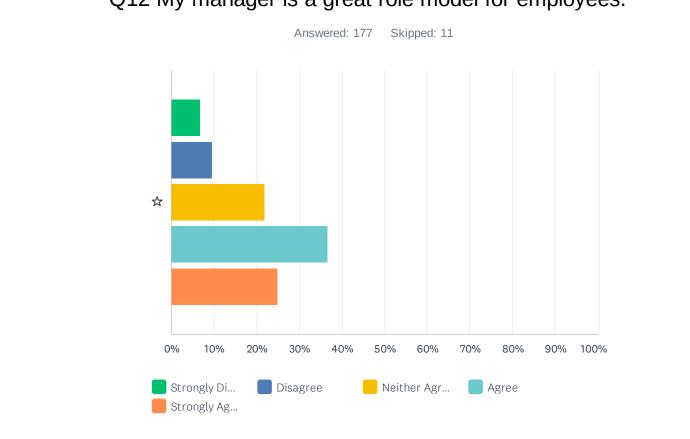


	STRONGLY DISAGREE	DISAGREE	NEITHER AGREE NOR DISAGREE	AGREE	STRONGLY AGREE	TOTAL	WEIGHTED AVERAGE
☆	6.11% 11	22.78% 41	27.78% 50	31.67% 57	11.67% 21	180	3.20

Q11 Management in my department applies personnel/department policies consistently.



	STRONGLY DISAGREE	DISAGREE	NEITHER AGREE NOR DISAGREE	AGREE	STRONGLY AGREE	TOTAL	WEIGHTED AVERAGE
☆	6.67% 12	15.56% 28	19.44% 35	40.56% 73	17.78% 32	180	3.47



NEITHER AGREE NOR

DISAGREE

AGREE

36.72%

65

22.03%

39

STRONGLY

24.86%

44

AGREE

TOTAL

177

WEIGHTED AVERAGE

3.63

STRONGLY

DISAGREE

6.78%

12

☆

DISAGREE

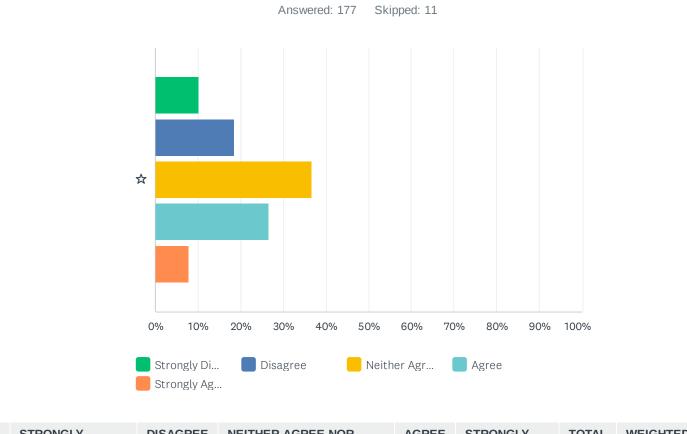
9.60%

17

Employee	Survey	2021

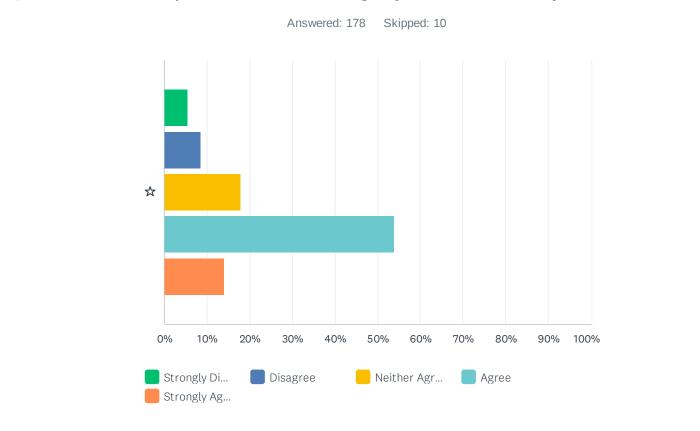
Q12 My manager is a great role model for employees.

Q13 Township leaders clearly communicate the goals and priorities of the Township.



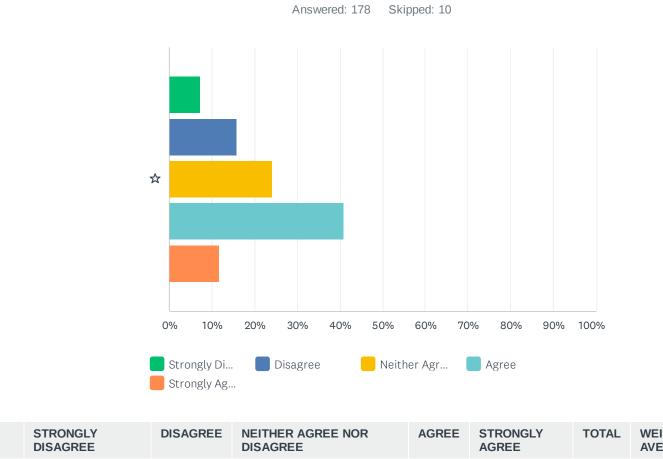
	DISAGREE	DISAGREE	NEITHER AGREE NOR DISAGREE	AGREE	AGREE	TOTAL	AVERAGE
☆	10.17% 18	18.64% 33	36.72% 65	26.55% 47	7.91% 14	177	3.03

Q14 Policies and procedures affecting my work are clearly communicated.



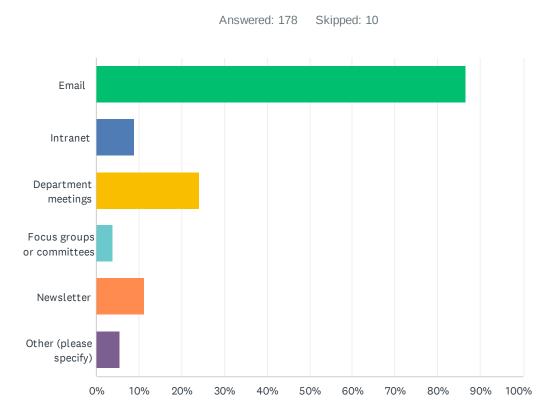
	STRONGLY DISAGREE	DISAGREE	NEITHER AGREE NOR DISAGREE	AGREE	STRONGLY AGREE	TOTAL	WEIGHTED AVERAGE
☆	5.62% 10	8.43% 15	17.98% 32	53.93% 96	14.04% 25	178	3.62

Q15 The Township does an excellent job of keeping employees informed about matters affecting us (i.e. policy changes, insurance and benefits, Township news, etc.).



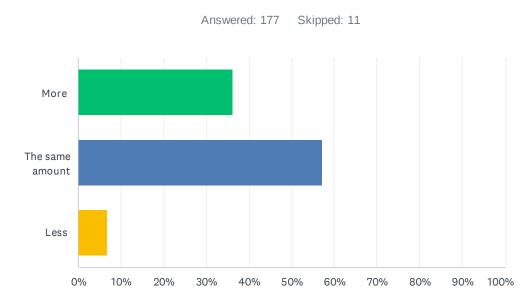
	STRONGLY DISAGREE	DISAGREE	NEITHER AGREE NOR DISAGREE	AGREE	STRONGLY AGREE	TOTAL	WEIGHTED AVERAGE
☆	7.30% 13	15.73% 28	24.16% 43	41.01% 73	11.80% 21	178	3.34

Q16 How do you prefer to receive information from the Township on organizational initiatives?



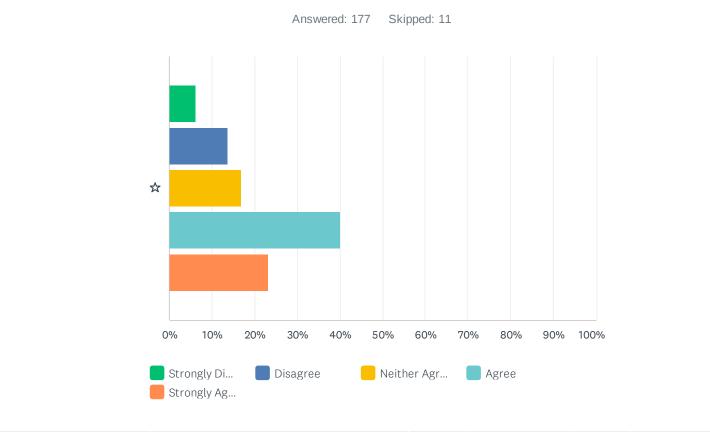
ANSWER CHOICES	RESPONSES	
Email	86.52%	154
Intranet	8.99%	16
Department meetings	24.16%	43
Focus groups or committees	3.93%	7
Newsletter	11.24%	20
Other (please specify)	5.62%	10
Total Respondents: 178		

Q17 How much information would you like to receive about what is happening in the Township?



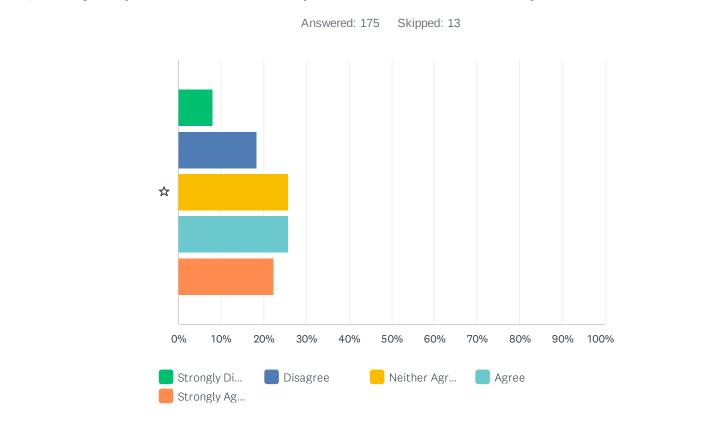
ANSWER CHOICES	RESPONSES
More	36.16% 64
The same amount	57.06% 101
Less	6.78% 12
TOTAL	177

Q18 There is a culture of teamwork and cooperation within my department.



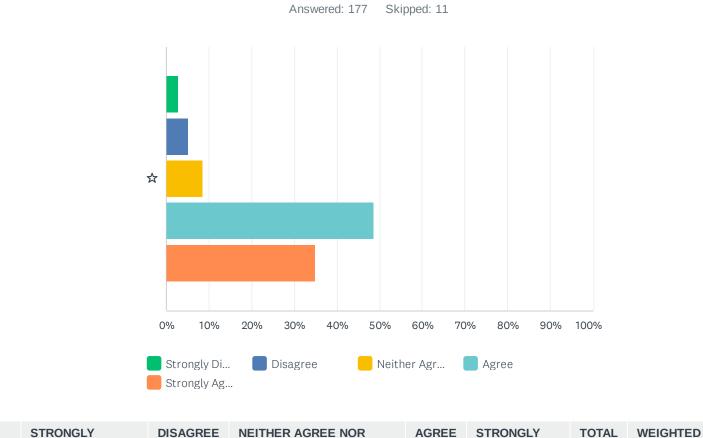
	STRONGLY DISAGREE	DISAGREE	NEITHER AGREE NOR DISAGREE	AGREE	STRONGLY AGREE	TOTAL	WEIGHTED AVERAGE
☆	6.21% 11	13.56% 24	16.95% 30	40.11% 71	23.16% 41	177	3.60

Q19 My department leadership team contributes to a positive work culture.

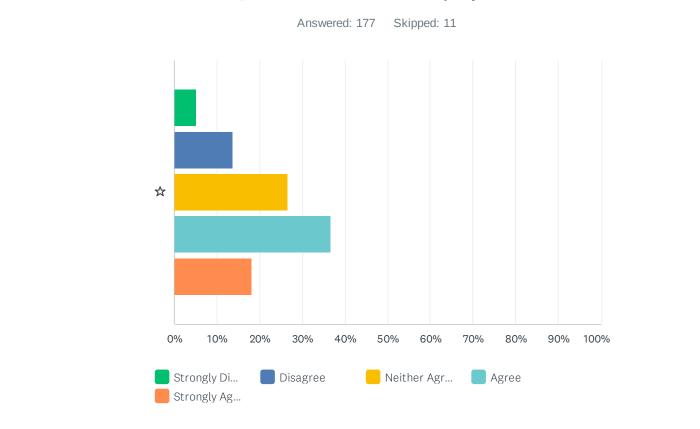


	STRONGLY DISAGREE	DISAGREE	NEITHER AGREE NOR DISAGREE	AGREE	STRONGLY AGREE	TOTAL	WEIGHTED AVERAGE
☆	8.00% 14	18.29% 32	25.71% 45	25.71% 45	22.29% 39	175	3.36

Q20 I am comfortable asking for help if I do not have the skills required to meet my goals.



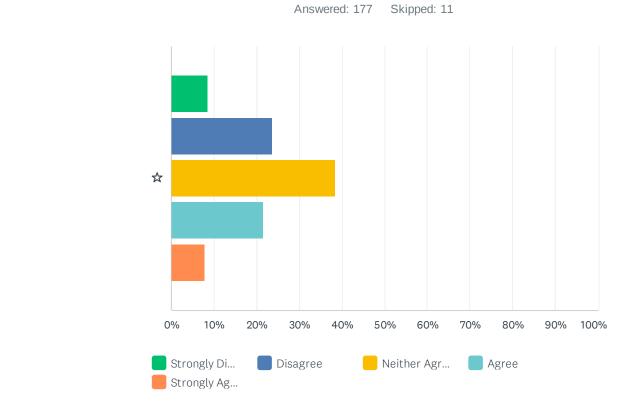
	DISAGREE	DIOMONEL	DISAGREE	, lone	AGREE		AVERAGE
☆	2.82% 5	5.08% 9	8.47% 15	48.59% 86	35.03% 62	177	4.08



	Employee	Survey	2021
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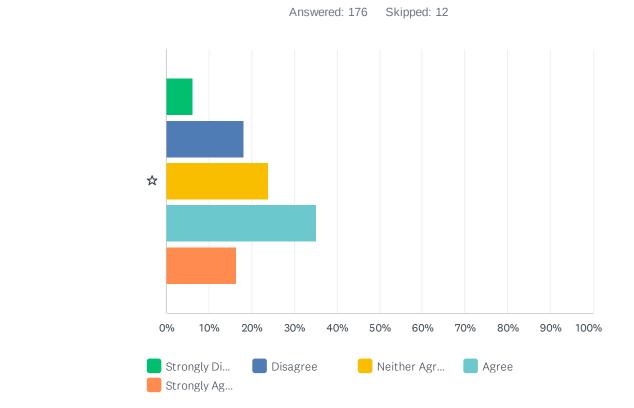
Q21 I am a valued employee.

STRONGLY DISAGREE	DISAGREE	NEITHER AGREE NOR DISAGREE	AGREE	STRONGLY AGREE	TOTAL	WEIGHTED AVERAGE
\$ 5.08% 9	13.56% 24	26.55% 47	36.72% 65	18.08% 32	177	3.49



	STRONGLY DISAGREE	DISAGREE	NEITHER AGREE NOR DISAGREE	AGREE	STRONGLY AGREE	TOTAL	WEIGHTED AVERAGE
☆	8.47% 15	23.73% 42	38.42% 68	21.47% 38	7.91% 14	177	2.97

Q22 The Township recognizes work well done.

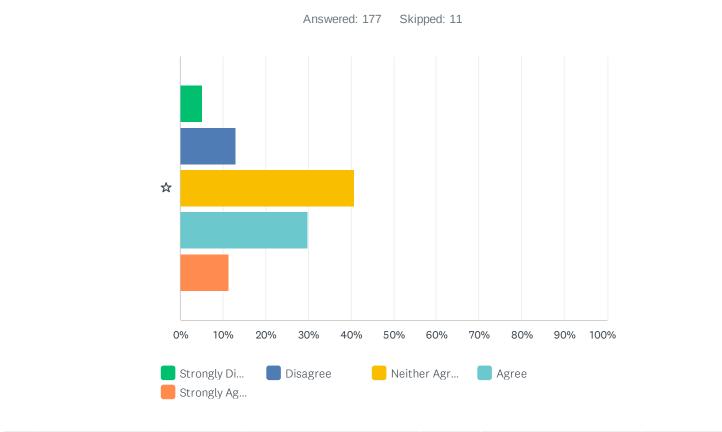


		Strongly Di		ner Agr	Agree		
STRONGLY DISAGREE		DISAGREE	NEITHER AGREE NOR DISAGREE	AGREE	STRONGLY AGREE	TOTAL	WEIGHTED AVERAGE
	6.25% 11	18.18% 32	23.86% 42	35.23% 62	16.48% 29	176	3.38

☆

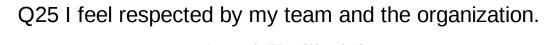
Q23 My department recognizes work well done.

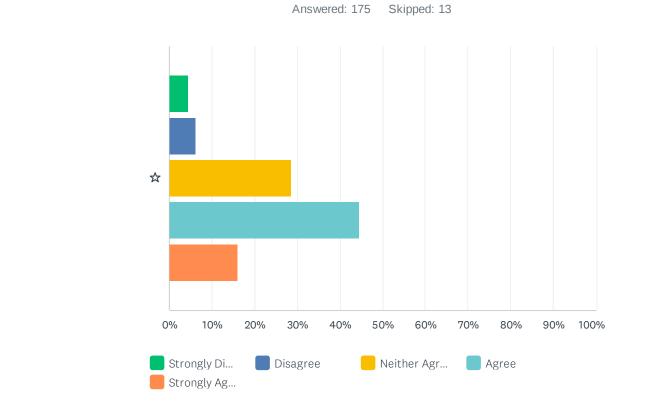
Q24 I am satisfied with the recognition I receive for doing a good job.



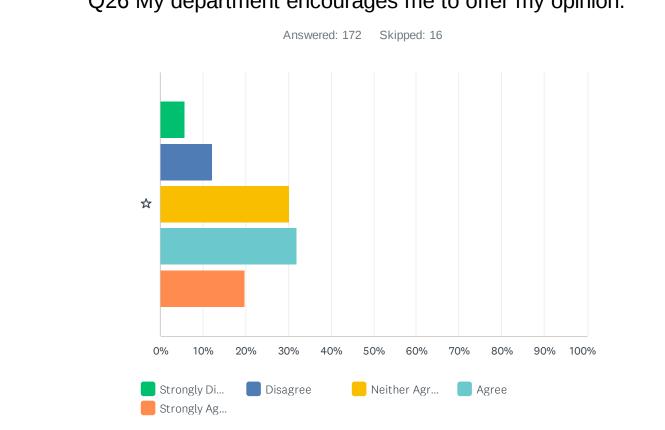
	STRONGLY DISAGREE	DISAGREE	NEITHER AGREE NOR DISAGREE	AGREE	STRONGLY AGREE	TOTAL	WEIGHTED AVERAGE
☆	5.08% 9	12.99% 23	40.68% 72	29.94% 53	11.30% 20	177	3.29







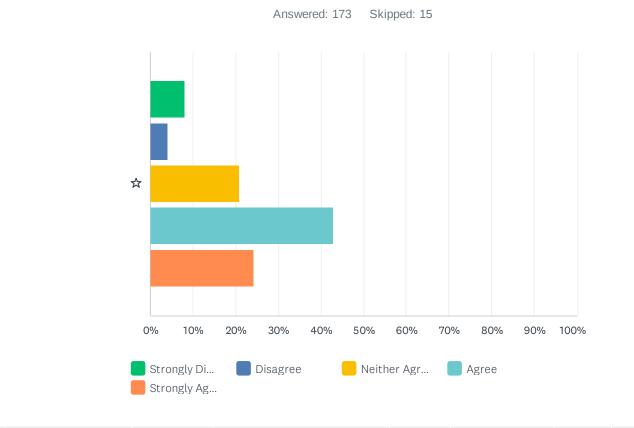
	STRONGLY DISAGREE	DISAGREE	NEITHER AGREE NOR DISAGREE	AGREE	STRONGLY AGREE	TOTAL	WEIGHTED AVERAGE
☆	4.57% 8	6.29% 11	28.57% 50	44.57% 78	16.00% 28	175	3.61



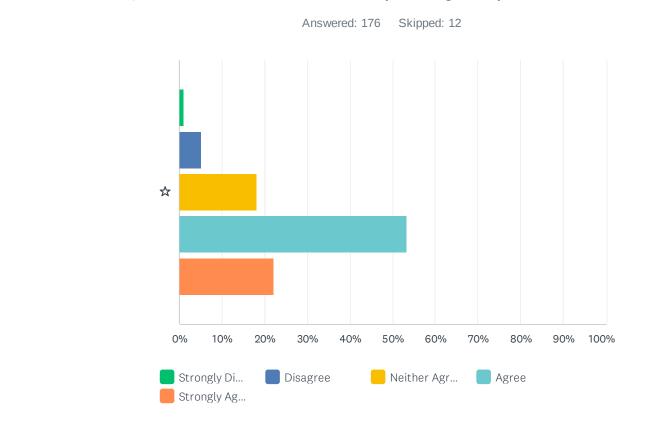
Q26 My department encourages me to offer my opinion.

	STRONGLY DISAGREE	DISAGREE	NEITHER AGREE NOR DISAGREE	AGREE	STRONGLY AGREE	TOTAL	WEIGHTED AVERAGE
☆	5.81%	12.21%	30.23%	31.98%	19.77%		
	10	21	52	55	34	172	3.48

Q27 My department protects its employees from discrimination and harassment.



	STRONGLY DISAGREE	DISAGREE	NEITHER AGREE NOR DISAGREE	AGREE	STRONGLY AGREE	TOTAL	WEIGHTED AVERAGE
☆	8.09% 14	4.05% 7	20.81% 36	42.77% 74	24.28% 42	173	3.71



NEITHER AGREE NOR

DISAGREE

AGREE

53.41%

94

18.18%

32

STRONGLY

22.16%

39

AGREE

WEIGHTED

AVERAGE

3.90

TOTAL

176

STRONGLY

DISAGREE

1.14%

2

☆

DISAGREE

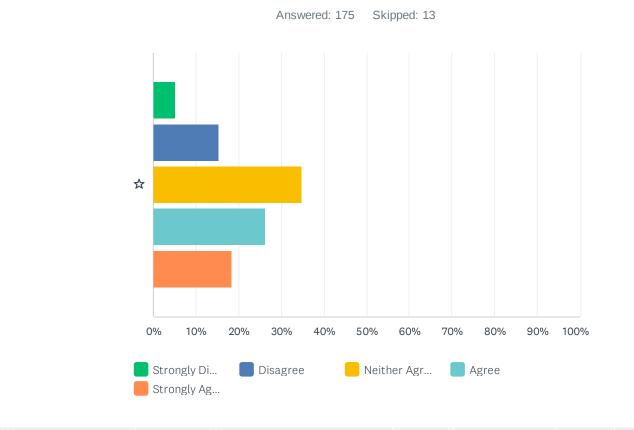
5.11%

9

Employee S	Survey 2021
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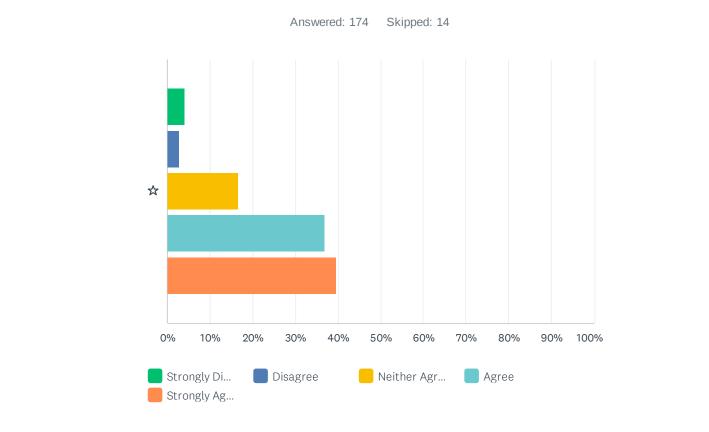
Q28 West Chester Township is a good place to work.

Q29 I am encouraged to come up with new and better ways of doing things.



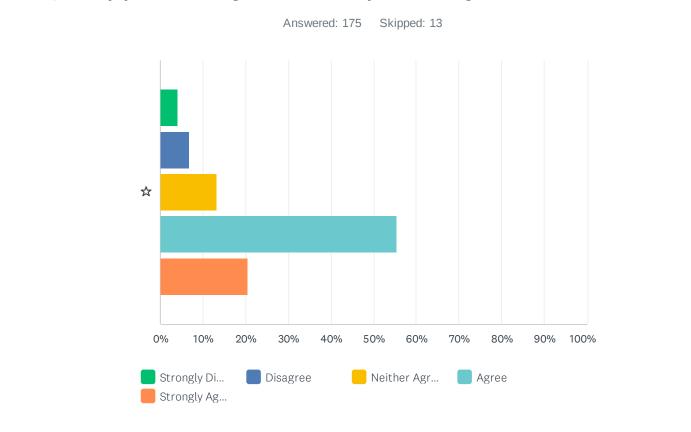
	STRONGLY DISAGREE	DISAGREE	NEITHER AGREE NOR DISAGREE	AGREE	STRONGLY AGREE	TOTAL	WEIGHTED AVERAGE
☆	5.14% 9	15.43% 27	34.86% 61	26.29% 46	18.29% 32	175	3.37

Q30 I see myself still working at the Township in two year's time.

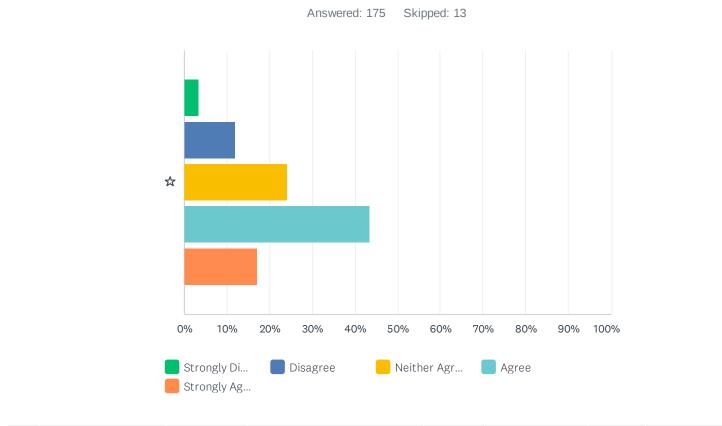


	STRONGLY DISAGREE	DISAGREE	NEITHER AGREE NOR DISAGREE	AGREE	STRONGLY AGREE	TOTAL	WEIGHTED AVERAGE
☆	4.02% 7	2.87% 5	16.67% 29	36.78% 64	39.66% 69	174	4.05

Q31 My job makes good use of my knowledge, skills and abilities.

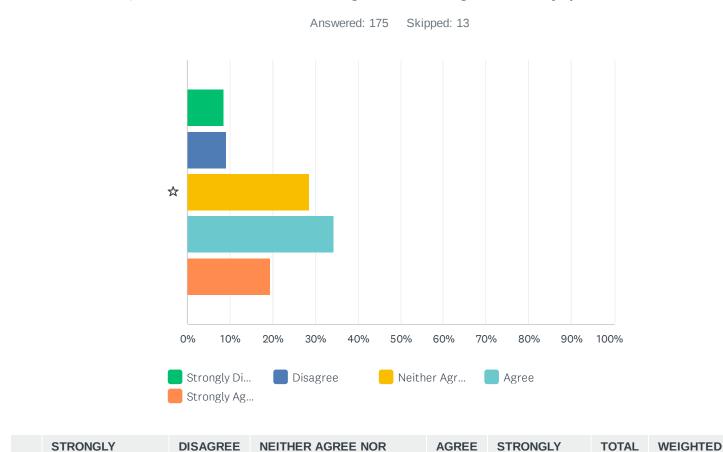


	STRONGLY DISAGREE	DISAGREE	NEITHER AGREE NOR DISAGREE	AGREE	STRONGLY AGREE	TOTAL	WEIGHTED AVERAGE
☆	4.00% 7	6.86% 12	13.14% 23	55.43% 97	20.57% 36	175	3.82



Q32 The Township is a good place to develop my career.

	STRONGLY DISAGREE	DISAGREE	NEITHER AGREE NOR DISAGREE	AGREE	STRONGLY AGREE	TOTAL	WEIGHTED AVERAGE
☆	3.43% 6	12.00% 21	24.00% 42	43.43% 76	17.14% 30	175	3.59



28.57%

50

34.29%

60

DISAGREE

9.14%

16

DISAGREE

8.57%

15

☆

AVERAGE

3.47

AGREE

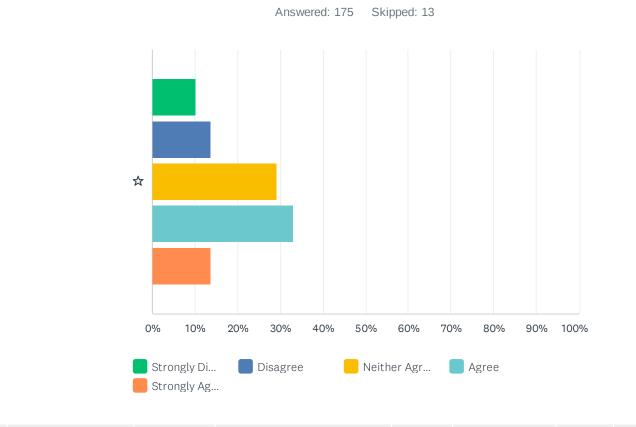
19.43%

34

175

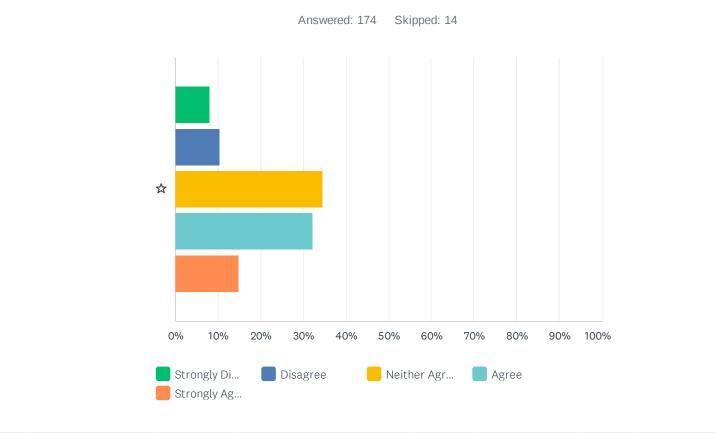
Q33 I receive the training I need to grow in my position.

Q34 I have opportunities to advance my career within West Chester Township.



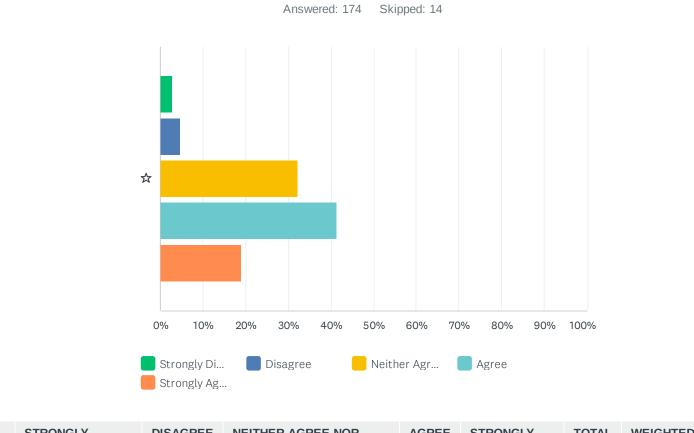
	STRONGLY DISAGREE	DISAGREE	NEITHER AGREE NOR DISAGREE	AGREE	STRONGLY AGREE	TOTAL	WEIGHTED AVERAGE
☆	10.29% 18	13.71% 24	29.14% 51	33.14% 58	13.71% 24	175	3.26

Q35 My manager has shown a genuine interest in my career aspirations.



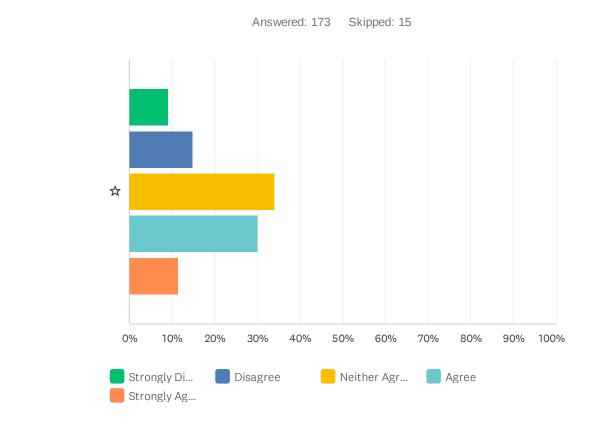
	STRONGLY DISAGREE	DISAGREE	NEITHER AGREE NOR DISAGREE	AGREE	STRONGLY AGREE	TOTAL	WEIGHTED AVERAGE
☆	8.05% 14	10.34% 18	34.48% 60	32.18% 56	14.94% 26	174	3.36

Q36 I am interested in training related to developing the Township's future leaders.



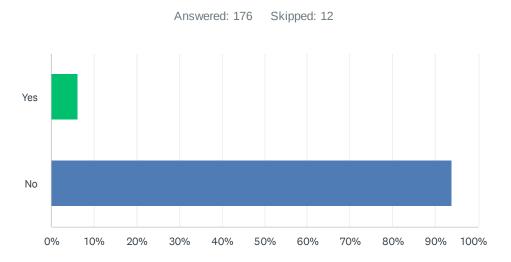
	DISAGREE	DISAGREE	DISAGREE	AGREE	AGREE	TOTAL	AVERAGE
☆	2.87% 5	4.60% 8	32.18% 56	41.38% 72	18.97% 33	174	3.69

Q37 Within the last six months, the Township has provided me opportunities to learn and grow.



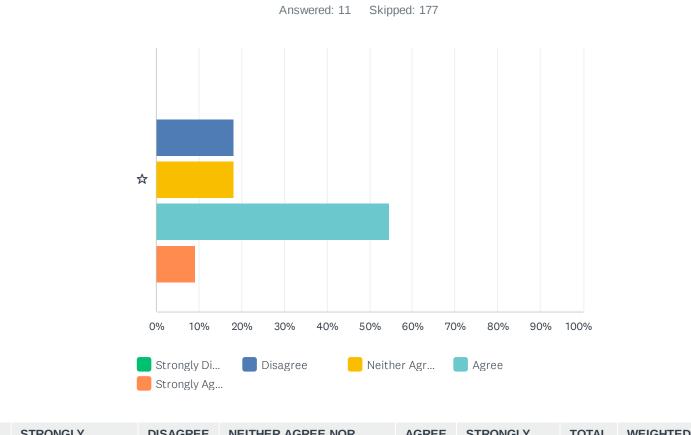
	STRONGLY DISAGREE	DISAGREE	NEITHER AGREE NOR DISAGREE	AGREE	STRONGLY AGREE	TOTAL	WEIGHTED AVERAGE
☆	9.25% 16	15.03% 26	34.10% 59	30.06% 52	11.56% 20	173	3.20

Q38 In the last three years, have you been promoted to a supervisor position?



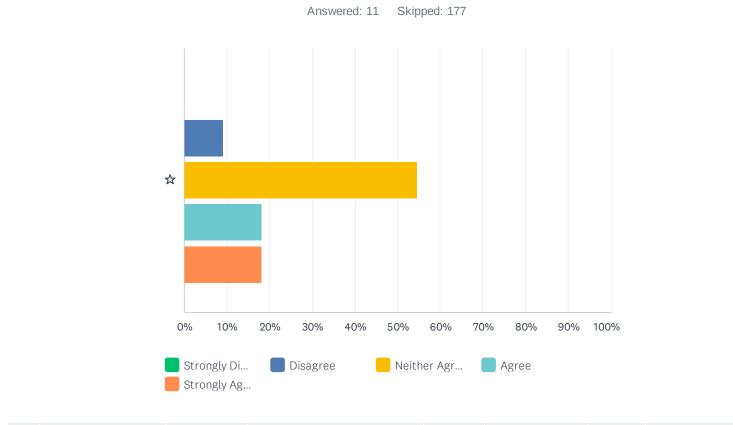
ANSWER CHOICES	RESPONSES	
Yes	6.25%	11
No	93.75%	165
TOTAL		176

Q39 Before being promoted, my department provided me with opportunities to gain the knowledge and skills needed for my new position.



	DISAGREE	DISAGREE	DISAGREE	AGREE	AGREE	TOTAL	AVERAGE
☆	0.00% 0	18.18% 2	18.18% 2	54.55% 6	9.09% 1	11	3.55

Q40 After being promoted, I received adequate support and guidance.

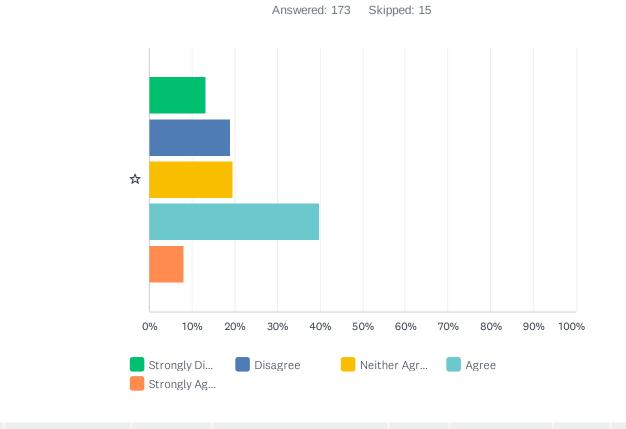


	STRONGLY DISAGREE	DISAGREE	NEITHER AGREE NOR DISAGREE	AGREE	STRONGLY AGREE	TOTAL	WEIGHTED AVERAGE
☆	0.00% 0	9.09% 1	54.55% 6	18.18% 2	18.18% 2	11	3.45

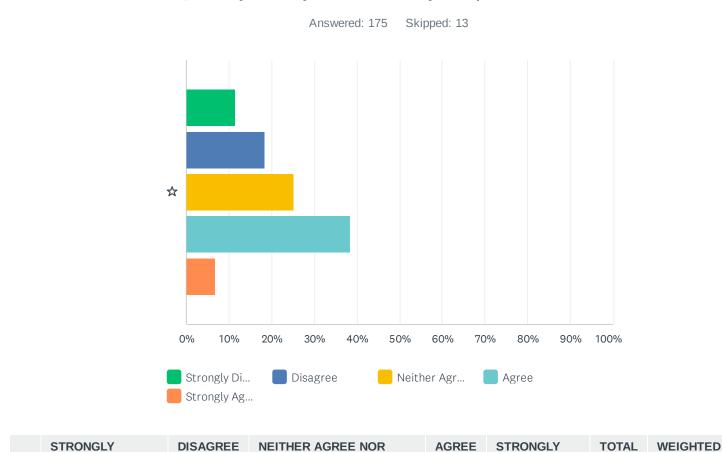
Q41 How could your promotional process or experience as a new supervisor been improved?

Answered: 5 Skipped: 183

Q42 My pay and benefits are generally in line with other major employers in the region for performing similar work.



	STRONGLY DISAGREE	DISAGREE	NEITHER AGREE NOR DISAGREE	AGREE	STRONGLY AGREE	TOTAL	WEIGHTED AVERAGE
☆	13.29% 23	19.08% 33	19.65% 34	39.88% 69	8.09% 14	173	3.10



25.14%

44

38.29%

67

DISAGREE

18.29%

32

DISAGREE

11.43%

20

☆

AVERAGE

3.11

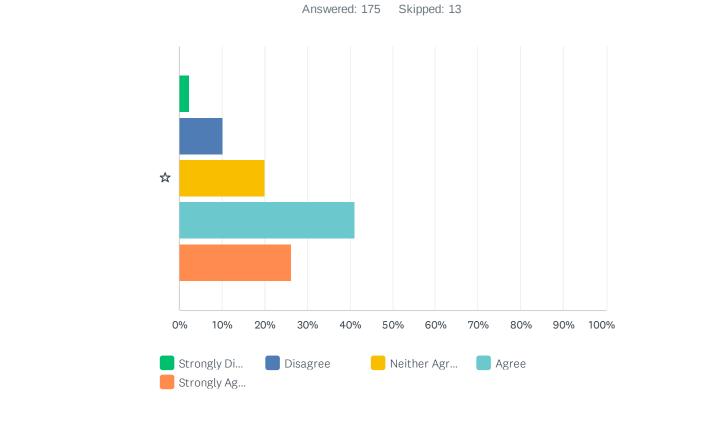
AGREE

6.86%

12

175

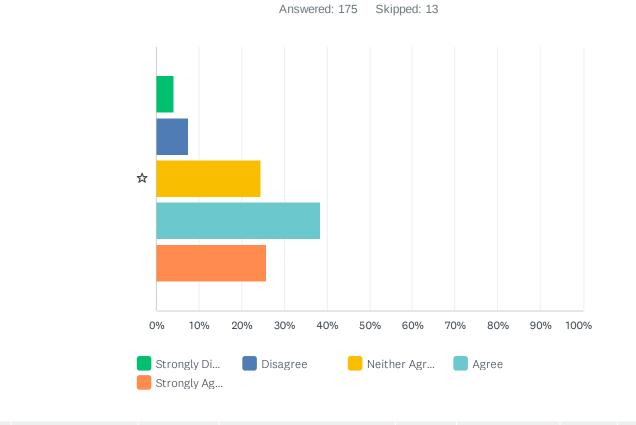
Q43 My salary is fair for my responsibilities.



Q44 Safety concerns are quickly corrected in my department.

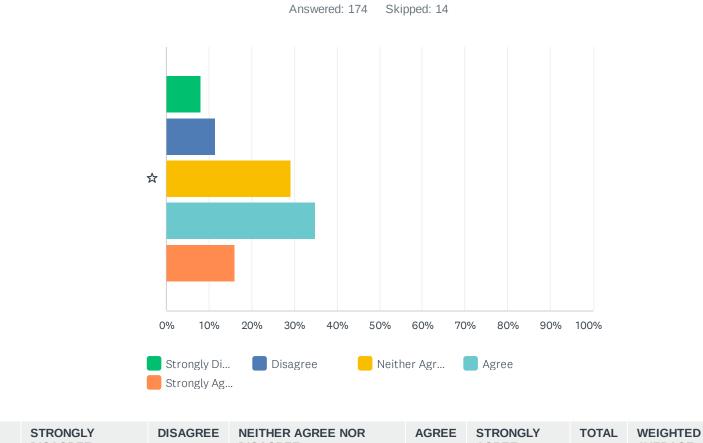
	STRONGLY DISAGREE	DISAGREE	NEITHER AGREE NOR DISAGREE	AGREE	STRONGLY AGREE	TOTAL	WEIGHTED AVERAGE
☆	2.29% 4	10.29% 18	20.00% 35	41.14% 72	26.29% 46	175	3.79
	•						

Q45 My department allows sufficient flexibility to take care of my personal responsibilities.



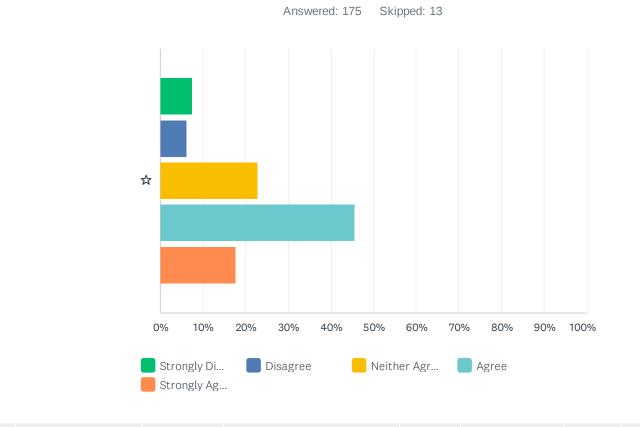
	STRONGLY DISAGREE	DISAGREE	NEITHER AGREE NOR DISAGREE	AGREE	STRONGLY AGREE	TOTAL	WEIGHTED AVERAGE
☆	4.00% 7	7.43% 13	24.57% 43	38.29% 67	25.71% 45	175	3.74

Q46 The Township's response to COVID-19 made me feel safe while at work.



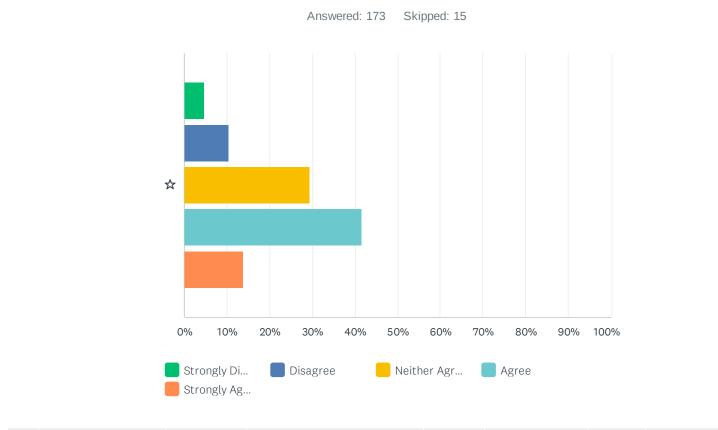
	DISAGREE		DISAGREE		AGREE		AVERAGE
☆	8.05% 14	11.49% 20	29.31% 51	35.06% 61	16.09% 28	174	3.40

Q47 Township leadership has done a good job of sharing information regarding COVID-19.



	STRONGLY DISAGREE	DISAGREE	NEITHER AGREE NOR DISAGREE	AGREE	STRONGLY AGREE	TOTAL	WEIGHTED AVERAGE
☆	7.43% 13	6.29% 11	22.86% 40	45.71% 80	17.71% 31	175	3.60

Q48 The Township's COVID-19 response supported me and my family.



	STRONGLY DISAGREE	DISAGREE	NEITHER AGREE NOR DISAGREE	AGREE	STRONGLY AGREE	TOTAL	WEIGHTED AVERAGE
☆	4.62% 8	10.40% 18	29.48% 51	41.62% 72	13.87% 24	173	3.50

Q49 How could the Township's response to COVID-19 have been improved? (500 characters available)

Answered: 60 Skipped: 128

Q50 Is there something else you think we should have asked in this survey? (500 characters available)

Answered: 47 Skipped: 141

Q51 What 2-3 issues do we need to address to improve West Chester Township's performance? (500 characters available)

Answered: 84 Skipped: 104

Q52 Is there any additional information you would like to share? (500 characters available)

Answered: 46 Skipped: 142